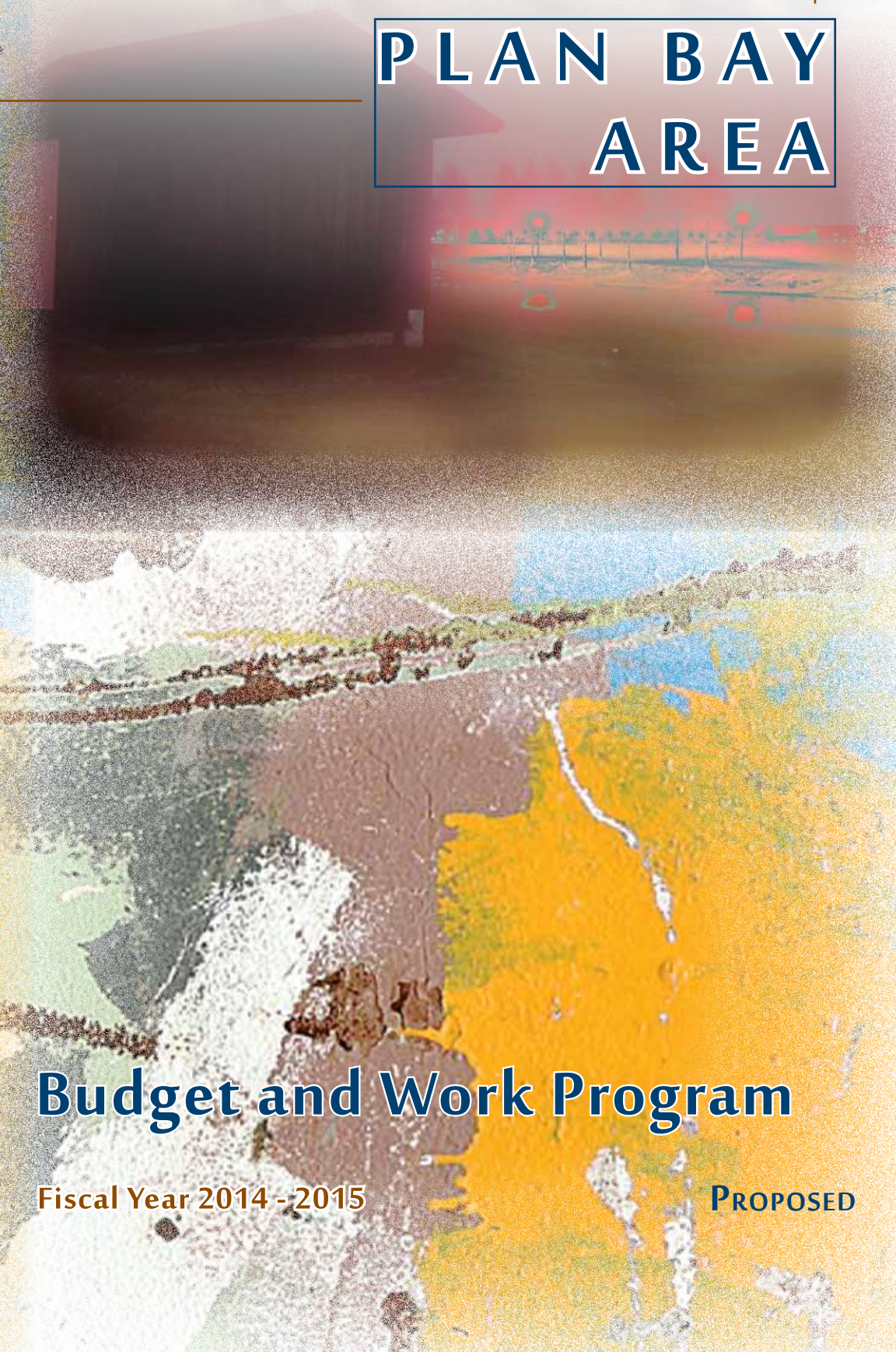
Association of Bay Area Governments

Implementing Plan Bay Area



Budget and Work Program

Fiscal Year 2014 - 2015

Proposed

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EXECUTIVE DIRECTOR'S MESSAGE

Plan Bay Area, the region's first Sustainable Communities Strategy, was adopted by the ABAG Executive Board and the Metropolitan Transportation Commission (MTC) in July 2013. Its purpose was to help manage the Bay Area's long term economic and population growth to promote economic development, incorporate community equity, protect natural resources, and enhance resiliency to natural disasters. Adoption of the plan was the culmination of many years of work using a collaborative planning model among ABAG and the region's local jurisdictions, regional stakeholders, community-based organizations, and members of the public. ABAG is now working to implement Plan Bay Area in partnership with local governments; they know best how to build quality neighborhoods as complete communities that capitalize on the region's extensive transportation and transit infrastructure.

Much of the region's future growth is expected to occur in the Priority Development Areas (PDAs) in the regional city centers of San Francisco, San Jose, and Oakland, and along the Bay Area's major transportation corridors, including El Camino Real, San Pablo Avenue, and East 14th Street/ International Boulevard/Mission Boulevard. ABAG is focusing the region's implementation efforts on these areas of greatest change to help ensure that future growth integrates the needs of both existing and future residents. ABAG will continue working with local jurisdictions and other key agencies to help PDAs become complete communities providing residents with easy access to employment, shopping, and services such as schools, parks, and health care in appealing walkable neighborhoods.

One of the most essential components of a complete community is access to a range of housing choices that can serve people at all income levels. Historically, the Bay Area has experienced high housing costs. With the end of the Great Recession, some Bay Area jurisdictions have seen increased job growth and a related spike in residential rents. The rapid rent increases have made it even more difficult for low- and moderate-income households to afford housing in the region.

Addressing the need for affordable housing is one of the most significant challenges to implementing the vision articulated in Plan Bay Area. This challenge has been exacerbated by the dissolution of Redevelopment Agencies, which offered local jurisdictions a key tool for funding affordable housing. ABAG is working with housing advocacy organizations, state agencies, legislators, and others to identify and promote policy changes and new funding sources dedicated to providing local jurisdictions with the flexibility and resources needed to meet the needs in each community.

Another signature element of Plan Bay Area implementation efforts is the One Bay Area Grant program (OBAG). OBAG is an incentive-based program that uses federal transportation dollars to stimulate housing and commercial development in PDAs.

Ezra Rapport
ABAG Executive Director

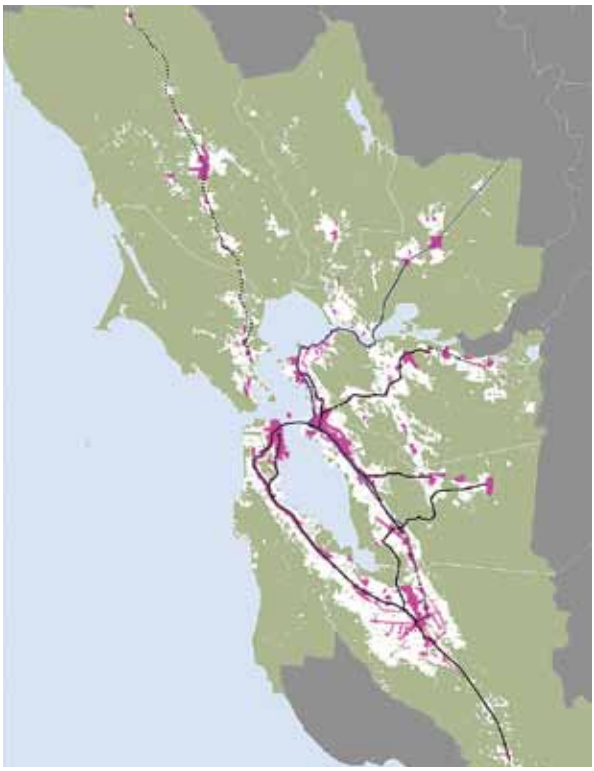
As part of the OBAG program, ABAG and MTC are working with the Congestion Management Agency in each county to develop a PDA Investment and Growth Strategy that shows how the county's OBAG funds will be used to further each local jurisdiction's housing and development goals. OBAG also required local jurisdictions to have a Housing Element certified by the California Department of Housing and Community Development in order to be eligible for funding. As a result of this incentive, 108 out of the 109 jurisdictions in the region have met this requirement.

The State's finances have substantially improved, largely because of the economic recovery occurring in the Bay Area. The Governor's budget calls for restoring some of the devastating cuts made to education and social welfare during the financial crisis. There remains hope that some funding can be restored to support affordable housing, redevelopment, and infrastructure programs. New funding for these activities is critical to sustain long term fiscal growth. The economy of the Bay Area cannot continue to grow sustainably if rising housing prices displace residents and infrastructure deficits make new neighborhood development impractical.

ABAG programs continue to add value to the Bay Area's quality of life. ABAG's San Francisco Estuary Partnership (SFEP) is managing a number of environmental projects to reduce toxins in the Bay or prevent new ones from getting there. SFEP is also helping to manage the Integrated Regional Water Management program.

Bayland restoration programs are being considered for a regional ballot measure by ABAG's Bay Area Restoration Authority. ABAG's energy division is helping to make residential and commercial properties more energy efficient by managing the region's BayREN program. The ABAG Bay Trail will be celebrating its 25th anniversary. ABAG PLAN continues to provide insurance services to over 30 cities. ABAG also finances non-profit schools, hospitals, and affordable housing projects through its Finance Authority (FAN).

We're looking forward to a very productive 2014.



PLAN Bay Area, Priority Development Areas

PRESIDENT'S MESSAGE

Julie Pierce
ABAG President
Councilmember, City of Clayton

The development of Plan Bay Area has dominated much of your Executive Board's attention during 2013. This has been an undertaking of major significance for the region and our communities. Linking land use and transportation planning with the goal of reducing greenhouse gas emissions is setting a new standard for how communities plan. The work that all of us have been engaged in will help to make our Bay Area an even more desirable place to live for us and those who come after.

We recognize that the Bay Area is made up of many types of communities and people. We are not all the same. Many of us want growth and development. Others want to limit that growth or want no growth at all. How the plan comes together will be determined by each community as all land use decisions remain local.

What we do know is that we're all in this together and what happens in one community can impact the neighboring community. That's one of the key reasons that looking at our Bay Area from a regional perspective has so much merit and to implement it has to be a collaborative effort with cities and counties and numerous stakeholder groups.

As we begin the implementation of Plan Bay Area, we will begin the updating and evaluating process. The plan will not remain stagnant. It will change as our region changes.

As we move into 2014, your ABAG Executive Board will continue to add new ways to be relevant to our members and to provide needed programs and services. Meetings with ABAG General Assembly delegates have already begun in each county to make sure that your voice, your needs and challenges are heard and help guide our planning and programs. If you are not familiar with ABAG Finance Authority, ABAG PLAN (our risk management pool) and ABAG Power, I encourage you to learn more about them. They exist to support the work of local government.

This Budget and Work Program describes the accomplishments of ABAG programs and services and the 2014-15 goals to accomplish more. If you don't find the information you need on one of the programs or ABAG's work, please contact me or the staff. We need your feedback on our work. It helps us to know what we are doing right and what we could do better. More importantly, together, we can do great things for this region and our Bay Area.

David Rabbitt
ABAG Vice President
Supervisor, County of Sonoma

ABAG President and Councilmember
City of Clayton

SECTION I - ABAG PLANNING AND SERVICE PROGRAMS

ABAG PLANNING AND RESEARCH PROGRAMS

The primary focus for the Planning and Research Department during FY 2014-2015 will be taking steps to achieve the pattern of growth envisioned in Plan Bay Area, the region's first Sustainable Communities Strategy, and the 2014-2022 Regional Housing Need Allocation (RHNA). Plan Bay Area brings together housing, transportation, economic development, and land use strategies into a set of priorities that can guide development to strengthen the qualities of neighborhoods and ensure the protection of natural resources and rural areas.

Napa Waterfront, photo credit: J. Jones

Implementation of Plan Bay Area is bolstered by the end of the Great Recession in the Bay Area. However, the economic recovery is uneven across jurisdictions within the region. Some cities are struggling to attract investments, while others are experiencing rapid increases in housing costs as a result of significant new residential and commercial development.

ABAG's efforts will focus on maximizing the benefits of new investments throughout the Bay Area and addressing the challenges of rapid growth—especially in the region's adopted Priority Development Areas. This work will seek to expand access to high-quality services and networks of opportunity for all Bay Area residents and increase the range of housing choices—particularly affordable options—in every community. Also, ABAG's tasks have expanded to include economic development policy to strengthen the region's economic competitiveness.

Implementation of Plan Bay Area's vision will also be supported by an increased emphasis on promoting regional resilience in the face of natural disasters. Efforts to accommodate growth in PDAs will be complemented by the region's Priority Conservation Areas (PCAs), which are retaining and enhancing the qualities of our natural environment and agricultural lands.

Working closely with local jurisdictions, Congestion Management Agencies (CMAs), and the Metropolitan Transportation Commission (MTC), ABAG's Planning and Research Department will provide planning assistance, research support, and institutional coordination for the implementation of PDAs, enhancement of open space and regional trails, housing production, and economic development through the programs described below. These efforts are supported by a stronger research program and new communication tools.

ABAG PLANNING AND RESEARCH PROGRAMS

Priority Development Area (PDA) Implementation

Fiscal Year 2014-2015 Priorities:

ABAG staff will continue to work with cities and CMAs on development entitlement efficiency, infrastructure investments, housing funds, publicizing effective local policies and practices in PDAs, and providing targeted grant support. Staff will also integrate local and regional resiliency to major earthquakes and flooding into the PDA framework.

The region's PDAs are the organizing framework for implementing Plan Bay Area. They are expected to accommodate most of the Bay Area's new homes and jobs. The Plan's major investments in transportation and planning assistance are focused in the PDAs, but there are significant obstacles to achieving PDA growth and investment. ABAG and local jurisdictions will conduct a focused effort to identify and overcome these obstacles, with an emphasis on development feasibility and entitlement, while supporting adopted PDA plans.

San Francisco Waterfront

Inner Bay Area Corridors - In Plan Bay Area, the majority of housing and job growth is projected in the PDAs along transit corridors stretching between San Francisco, San Jose, Oakland, and West Contra Costa County. These corridors will increasingly function as an interconnected system. Implementing the Plan will depend upon the success of all of the communities and business districts along the corridor, which today vary significantly in terms of housing and commercial development, amenities, infrastructure, and public services.

In coordination with local jurisdictions and CMAs, Planning and Research staff is conducting a detailed analysis of each corridor's PDAs in order to evaluate development potential and readiness as well as impediments to development. Based upon this analysis ABAG will work with responsible parties, including affected special districts, to address challenges that cross jurisdictional boundaries. The result will be a comprehensive assessment of the specific qualities and unique needs of PDAs along each corridor, identification of common obstacles to development, and a tailored set of best practices and implementation actions involving jurisdictions, communities, businesses, and special districts. This effort will be closely coordinated with the housing and economic development efforts as described below, and will build upon

advanced planning such as the El Camino Real Grand Boulevard Initiative and the PDA Investment and Growth Strategies completed by CMAs.

Entitlement Efficiency — Plan Bay Area sets the stage for local jurisdictions to choose to take full advantage of relatively new State legislation to increase the efficiency of the development process for projects within PDAs. In addition to providing guidance to local jurisdictions on entitlement efficiency, ABAG will advocate for state legislative and administrative reforms to remove bureaucratic obstacles that are a by-product of the dissolution of redevelopment agencies, and to make resources available for producing affordable housing and fostering economic growth in PDAs.

Resilience - Plan Bay Area identifies the need for strategies to improve resilience in the face of natural disasters. ABAG will assess earthquake and hazards' risk in PDAs as well as work with the Bay Conservation and Development Commission (BCDC) to analyze the risk of sea level rise and seismic hazards along the Bay shoreline. The program will also continue research on infrastructure vulnerability and interdependencies following a major disaster.

These and other program efforts will involve consultation with jurisdictions in high risk zones, infrastructure providers, other special districts, and regional agencies to develop specific local strategies for resilience. These strategies can make use of the opportunity of new development to plan appropriate mitigations and adaptations for proximate hazards such as air quality near freeways and arterials, as well as impending hazards such as earthquakes, sea level rise and storm-induced flooding.

Regional PDA Planning Grants - Since its inception in 2007, the MTC/ABAG PDA Planning Grant program has supported the development and adoption of 52 plans to create walkable, mixed-use communities within walking distance of transit. These plans accommodate the potential development of more than 40,000 new housing units, 60,000 new jobs and 24 million square feet of commercial space. Upcoming plans could add another 28,500 units. To enhance PDA planning capacity across the region, each county received a dedicated share of PDA planning funds between 2013 and 2017. These funds are allocated to local jurisdictions by CMAs. This approach helps ensure a comprehensive process for funding PDA planning throughout the region. To complement the county PDA programs, MTC and ABAG will continue to lead a strategic regional PDA planning grant program which focusses on

Walnut Creek

implementation issues such as affordable housing production, rehabilitation and preservation; community stabilization; and overcoming a variety of obstacles to infill development. Planning and Research Department staff provides primary contact and support for the local planning staff involved.

Housing Production and Affordability

Fiscal Year 2014-2015 Priorities
Planning and Research staff will advance ABAG's legislative agenda to develop new funding sources for affordable housing and to remove obstacles to jurisdictions' implementation of local infill development objectives; work with MTC to use existing resources to incentivize and support infill housing production; and continue to co-lead the Housing the Workforce initiative of the Regional Prosperity Plan (aka HUD grant) to address economic displacement due to new development and to upgrade the housing production tracking system.

San Mateo Caltrain Station

Increasing housing production and affordability—especially in transit-served locations—is essential for achieving the vision of focused growth articulated in Plan Bay Area. ABAG is working with the private and non-profit sectors to provide a comprehensive approach to promote housing production and rehabilitation while supporting neighborhood stability and community resources. This approach emphasizes increasing the funding for affordable housing, removing barriers to housing production, promoting the preservation of affordable housing as a tool to prevent displacement, and facilitating the collection and sharing of information. While addressing the region's housing challenges on a broad scale, this effort will also seek to identify tools and strategies to assist local jurisdictions in spurring housing growth in PDAs based upon each community's unique needs and circumstances.

Increased Funding for Affordable Housing - State subsidies play an important role in meeting our workforce housing needs. However, there are not enough existing resources to adequately address the state's housing needs. ABAG will work with local jurisdictions, housing advocates, and other stakeholders to pursue additional funding sources for housing production and preservation, particularly those dedicated to affordable housing.

ABAG is also working to target regional resources for affordable housing to support Plan Bay Area implementation. Plan Bay Area allocates $12 million to the Transit-Oriented Affordable Housing (TOAH) fund. Funded by MTC, the TOAH has been recognized as a national

model for linking housing and transit investments. ABAG will continue to work with MTC to refine the criteria for TOAH-funded projects to ensure the program supports the goals of the Plan.

TOAH is complemented by the Affordable Housing Program operated by the ABAG Finance Authority (FAN). The program provides low-cost financing for smaller infill projects and an efficient, competitive lending vehicle for larger developments. It provides tax-exempt bond financing for the acquisition, construction and rehabilitation of multifamily and senior housing with a demonstrable public benefit. ABAG and MTC will identify opportunities to coordinate the TOAH and FAN Affordable Housing Program with efforts to strategically spur growth in PDAs.

Housing Production Analysis and Policy Development - Information about the Bay Area housing context, including development activity, local plans and policies, housing needs, and available resources, is an essential foundation for policy development and legislative advocacy. ABAG staff will gather housing data to support the policy objectives of Plan Bay Area and improve the accessibility and usefulness of the data to partner and member agencies. This includes supporting local governments working on updates to their Housing Elements to incorporate the 2014-2022 Regional Housing Need Allocation and Congestion Management Agencies developing the PDA Investment and Growth Strategies to improve coordination of housing and transportation investments.

Through the Sustainable Communities grant from the U.S. Department of Housing and Urban Development (HUD), ABAG is advancing numerous housing-related projects, notably:

1. Improving methods to monitor housing production across the Bay Area to track PDA implementation progress and inform strategies to address the housing production shortfall;

Downtown Livermore

2. Sponsoring pilot projects by cities and partner organizations in local communities to test or implement new funding and incentive strategies;

3. Conducting a Fair Housing Equity Assessment, an analysis of issues such as segregation, housing discrimination and access to opportunity, leading to recommendations for regional-level strategies that complement local efforts to advance equal housing opportunity;

4. Creating, in collaboration with MTC and UC-Berkeley, an "early warning system" to identify neighborhoods in which low-income residents and local businesses are at risk of displacement due to rising rents and new development, and supporting pilot projects that engage residents and businesses to develop and implement community stabilization strategies.

State Housing Policy Advocacy - In addition to pursuing creation of new sources of state and regional funding for affordable housing development, ABAG will actively pursue adjustments to state housing policies. Key issues include ensuring that Housing Element policies are aligned with the region's changing demographics and housing needs, particularly with respect senior housing and preservation of existing affordable housing, and that the disposition of land within PDAs owned by former redevelopment agencies takes place in a timely manner. ABAG staff will also pursue opportunities to initiate or support legislation that promotes the goals of Plan Bay Area.

Economic Development

Fiscal Year 2014-2015 Priorities

Planning and Research staff will develop a framework for regional economic development trends and strategies in collaboration with MTC. We will coordinate the integration of the job mobility effort under the Regional Prosperity Strategy; goods movement and industrial land projects under MTC, CMAs and ABAG; and business partnerships under the Bay Area Council Economic Institute. We will also develop a place-based strategy that addresses the wide variety of employment centers in the region.

ABAG will collaborate with regional agencies, business groups, and community-based organizations to strengthen the competitiveness of the regional economy, enhance local business districts in PDAs, address goods movement and industrial land, expand access to opportunities for all Bay Area residents, and develop economic development policies for the next update to Plan Bay Area.

Bay Area Economic Prosperity Strategy - As part of the HUD Sustainable Communities grant, MTC and ABAG are working with a broad group of private, non-profit, and public-sector stakeholders to create a strategy to expand opportunities for the region's low and moderate income workers. The regional agencies and partner organizations will conduct outreach to community groups, workers, and the business community. The effort will also support a technical assessment of industries of opportunity, employment barriers, best practices, and policies addressing issues such as job creation, career pathways, and apprenticeships.

The Prosperity Strategy will address the Bay Area as a whole as well as sub-regions. In addition to a set of policies and actions, the Strategy will fund pilot projects that support its objectives and seek to establish replicable approaches

San Jose Farmers' Market

to expanding opportunities for low and moderate income workers.

Place-Based Economic Development Strategies - ABAG will create place-based strategies to support the economic growth of different types of PDAs and job centers. This will respond to the changing dynamics of the regional and sub-regional economies and the needs of growing industries. ABAG will investigate the unique role of different types of PDAs in the regional economy, ranging from centers in which office and retail jobs cluster around transit hubs to agricultural areas protected from urban development. The place-based strategies will include approaches to both strengthen local business districts and create physical environments that support investment in driving industries.

Goods Movement - The movement of freight and the protection of production and distribution businesses have important environmental, economic and equity implications for the region. The region is home to the fifth-busiest maritime port in the nation, the Port of Oakland, which serves not only Bay Area residents and industries, but also provides a critical link to national and international markets for North Bay and Central Valley agriculture. Furthermore, the nine-county Bay Area is closely connected with its adjacent counties and metropolitan areas. Alameda, Solano, Contra Costa and Santa Clara counties are especially affected by decisions in neighboring counties outside of the nine-county Bay Area related to inter-regional commuting, shipping and land use patterns, housing needs and job access. ABAG and MTC recognize the need for coordinated planning of local, regional and state investment strategies to ensure that the Bay Area's

St. Helena Winery

growth opportunities and inter-regional challenges are adequately addressed.

Current efforts on goods movement within the regional agencies involve updating the regional and subregional analysis of goods movement in terms of the role of the transportation system, land use requirements, and air quality implications; identifying best practices for economic development as this relates to goods movement; coordination with subregional and local jurisdictions on the sometimes competing demands of truck flows, freight rail, and passenger travel; and collaboration with the Alameda Countywide Goods Movement planning process to identify needs and short and long term priorities for freight and goods movement.

Business Partnerships - The Bay Area Council Economic Institute (BACEI) has invited ABAG to participate in its proposed public-private partnership engagement process. The process would be conducted by the BACEI professional staff in cooperation with the business leadership organization of the Bay Area Council. This would involve meeting with local leaders and

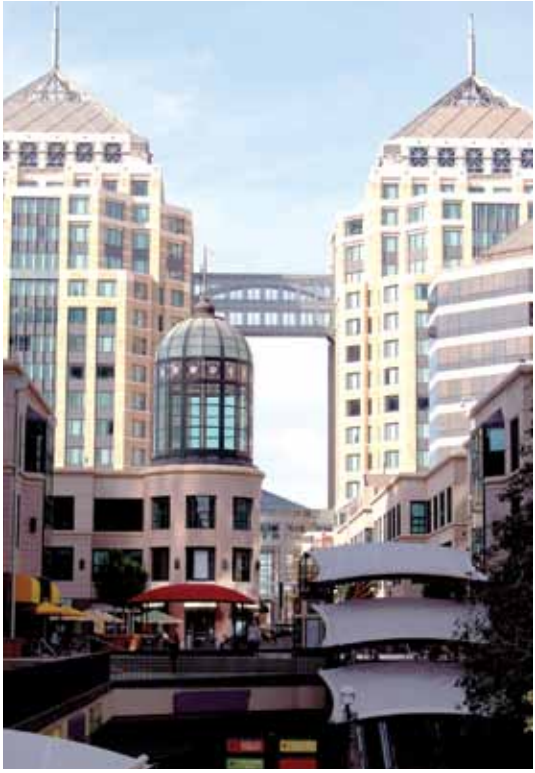
organizations that have developed their own economic development strategies, to learn from the experiences of the different organizations and identify linkages and commonalities across the region. The next stage of the process would involve convening a diverse group of stakeholders from the business community (representing a wide spectrum of industries, firm sizes and leadership roles) and the public sector into a steering committee whose tasks will be to explore the region's best opportunities for economic success, framing an overall strategy, and defining concrete actions.

San Francisco Bay Trail, San Francisco Bay Area Water Trail, Open Space and Farmland Preservation

Fiscal Year 2014-2015 Priorities

ABAG will work with MTC to implement the OBAG PCA program, lead development of regional conservation strategies, refine the PCA certification framework and criteria, and consider applications for new PCAs as needed. ABAG will continue to extend the San Francisco Bay Trail and Water Trail, expand public use of this great regional amenity, and strengthen political and financial support for its development and maintenance.

Priority Conservation Areas (PCAs) - Regional planning strategies can help protect and maintain our natural habitat, water resources, agricultural land, and open space. Priority Conservation Areas (PCAs) complement PDAs by identifying locations with high ecological, recreational, and economic value. More than 100 locally selected PCAs provide a framework to refine the PCA program and advance regional open space strategies. Adoption of Plan Bay



Oakland City Center

Area sets the stage for implementation activities, including:

- One Bay Area Grant (OBAG) PCA Grant Pilot Program: ABAG and MTC are assisting local jurisdictions and CMAs in implementing a $10 million program to support projects in PCAs; administering $5 million directly in North Bay counties and $5 million through the State Coastal Conservancy for the rest of the Bay Area. Continued assistance and evaluation of this pilot project will help inform future opportunities for grant-funded conservation projects.
- PCA Framework Update: Drawing upon lessons learned from the PCA grant process and the wealth of available data on the region's natural systems and agricultural economy, ABAG in partnership with key open space entities will update the PCA

Framework to further define the role of different kinds of PCAs to support habitat, agriculture, recreation, and various ecological functions. This will involve consultation with jurisdictions, open space and recreation districts, the region's scientific community, and farmland organizations.

- New PCA Applications: ABAG will work with jurisdictions and other stakeholders to evaluate and potentially establish additional PCAs. This may involve refinement of existing PCA guidelines.

San Francisco Bay Trail & San Francisco Bay Area Water Trail - Creating healthier communities is one of the key goals of Plan Bay Area. ABAG is committed to implementing the San Francisco Bay Trail and the San Francisco Bay Area Water Trail, which both envision healthy, active, and informed communities. The Bay Trail and the Water Trail inspire people from throughout the area to experience the Bay in different ways—along its edges and on its waters. As these two trail systems are expanded, Bay Area residents and visitors will enjoy even more opportunities for recreation, active transportation, and environmental education.

Biking on the NEW Bay Bridge

The San Francisco Bay Trail is a visionary plan for a shared-use bicycle and pedestrian path along the shoreline that will one day allow continuous travel around San Francisco Bay. At the end of 2013, 334 miles of trail had been completed. Eventually, the Bay Trail will extend over 500 miles to link the shoreline of nine counties, passing through 47 cities and crossing seven toll bridges. ABAG administers the Bay Trail Project and provides regional leadership for its completion. MTC provides funding for overall administration. The State Coastal Conservancy provides grant program funding.

The San Francisco Bay Area Water Trail is a network of landing and launch sites around San Francisco Bay for non-motorized small boats. The State Coastal Conservancy is the lead agency and ABAG plays a role in implementing this new regional trail in partnership with the Coastal Conservancy, BCDC, and the California Division of Boating and Waterways. The Coastal Conservancy provides funding for a portion of ABAG's administrative role and for improvements to launch sites that become part of the Water Trail system.

Major elements of the workplan for the San Francisco Bay Trail and the San Francisco Bay Area Water Trail for Fiscal Year 2014-15 include:

- Manage active planning and construction grants and work with

the Coastal Conservancy to award grants under a new 2014 funding allocation

- Expand partnerships with private corporations and other organizations for specific gap closures
- Participate in the *Adapting to Rising Tides* focused working groups and provide input on climate action plans
- Complete a revision to the *Bay Trail Design Guidelines*
- Meet with state legislators to share Conservancy and Bay Trail grant program accomplishments and cultivate legislative champions
- Move forward on completing the regional sign installation plan
- Work with local agencies, Ridge Trail and other partners to host events and promote the 25th anniversary of ABAG's adoption of the *Bay Trail Plan*
- Create a mobile application for destinations at four sites along the Bay Trail
- Work in partnership with the Coastal Conservancy, BCDC, California Division of Boating and Waterways and the Water Trail Advisory Committee to effectively designate and improve Water Trail sites
- Expand on ABAG's close working relationship with shoreline jurisdictions to encourage and assist local support for and involvement in the Water Trail network
- Promote completion and stewardship of the Water Trail to the boating community and the public as a safe, inclusive and environmentally sensitive form of recreation on San Francisco Bay
- Solicit, review, award, and manage grants to local jurisdictions for planning, design, and construction of Water Trail sites
- Publish project updates; provide outreach and education; meet regularly with agency staff and Water Trail site owners; and participate in trail dedications and other public events.

Regional Social, Economic and Land Use Research

Bay Trail and Water Trail Maps

Fiscal Year 2014-2015 Priorities

ABAG staff will refine forecasting and land use analysis tools, support the development of economic strategies, provide analysis to support legislative initiatives and local planning, assess current regional trends in preparation for Plan Bay Area 2017, and provide public access to demographic, housing, economic, and land use information.

ABAG PLANNING AND RESEARCH PROGRAMS

ABAG will expand its forecasting capabilities; improve its underlying understanding of characteristics and motivations for businesses, households, and individuals that affect land use and travel decisions; and analyze important policies affecting access to jobs and housing in the region. In collaboration with MTC, ABAG staff will complete the State of the Region report to assess the ongoing trends and major accomplishments as a point of departure for the preparation of Plan Bay Area 2017.

Modeling, Forecasting, and Trend Analysis - Although the Plan Bay Area update will not be released until 2017, the schedule for adopting revisions requires that any changes in methodology for forecasting and projections as well as assessment of current trends occur during 2014 and 2015. Staff will also:

- Develop a State of the Region report focused on employment, income, access to housing and social factors such as education, and address PDA development trends;
- Work with MTC's modeling group on improvements to the calibration of UrbanSim and extension of its capabilities;
- Update regional forecasting methodology for use in the Plan Bay Area update.

Economic and Demographic Research – Research staff will advance the following tasks which strengthen ABAG's ability to inform and support regional growth policies:

- Refine tools for evaluating development feasibility in PDAs;
- Research to support policy, forecasting, and intraregional modeling work related to migration, household structure and housing demand, income distribution, and economic determinants of residential preferences;
- Develop a data "library" to make relevant resources readily available within and beyond the regional agencies.

Land use projects - Two specific projects support the implementation of PDAs:

- Develop a dashboard to track changing development patterns in the Bay Area, areas experiencing increased development pressure, and progress that local governments are making in meeting the housing goals identified in their Housing Elements;
- Determine the benefits of a transit oriented development location to residents of subsidized housing projects.

Improved Mapping Resources –Research staff will continue to enhance tools and resources that allow policy makers and the public to visualize important information about regional growth, this year emphasizing three projects:

- An update of the PDA showcase, which combines mapping and information on projections for each PDA identified in Plan Bay Area;
- Consolidation of access to natural hazard mapping information to a single site;
- Tracking development sites and progress in PDAs.

Sonoma County Coast

Intergovernmental Coordination

Fiscal Year 2014-2015 Priorities

ABAG planning staff will continue to advance the agency's role in coordinating regional and subregional planning activities , primarily through the Regional Planning Committee, Regional Airport Planning Commission, and Hazardous Waste Management Facility Allocation Committee; as well as regular contact with local planners in every Bay Area jurisdiction and regional planners in all regional agencies. ABAG will seek federal and state regulatory flexibility to allow modernizing its mandated function as clearinghouse for environmental documents related to public capital projects.

Planning and Research Department will provide the primary staffing resource for coordination between ABAG and our regional agency partners, as well as local governments, to support implementation of Plan Bay Area. This strategy integrates multiple regional tasks, such as land use planning, transportation investments, reduction of air contaminants, and addressing sea level rise. Strong local-regional collaboration is imperative to ensure that local governments, congestion management agencies, and policymakers develop a sense of ownership and carry a realistic implementation approach to the Bay Area's Sustainable Communities Strategy.

Regional Planning Committee - The RPC, one of ABAG's standing committees, includes representation from local governments as well as public agencies and non-profit organizations with missions related to affordable housing, education, environmental sustainability, building industry, economic development, and social justice. The RPC hears issues of regional concern, covering a range of planning issues, and makes policy recommendations to the ABAG Executive Board. The RPC provides a unique forum for regional policy discussion that is important to ABAG's role coordinating planning initiatives in the Bay Area.

Regional Airport Planning Commission - The Regional Airport Planning Commission (RAPC) is a joint committee of ABAG, the Metropolitan Transportation Commission, and the Bay Conservation and Development Commission. It oversees preparation of the Regional Airport Systems Analysis included in the Regional Transportation Plan. RAPC also provides a forum

for discussion of land use, non-air transportation, and environmental issues related to airports.

Environmental Information Clearinghouse - ABAG assures public access to information regarding the potential environmental impacts of public capital improvement projects.

Hazardous Waste Facility Allocation Committee - Since 1990, the Hazardous Waste Management Facility Allocation Committee (www.abag.ca.gov/hazwaste/) has developed innovative programs that enable ABAG members, their residents and businesses to enhance our Bay Area by preventing pollution, conserving resources, and reducing waste. Established in response to state legislation that required counties to plan for facilities to manage hazardous wastes, the Committee directed ABAG to develop a regional "fair-share" allocation process. With periodic revisions to address changing waste streams, ABAG staff use the process to follow hazardous waste trends and inform local and regional pollution prevention activities.

In 1996, in partnership with federal and state agencies, the Committee launched the **Bay Area Green Business Program** (www.greenbiz.ca.gov). The nation's first comprehensive environmental certification for small businesses, the Program verifies that applicants meet rigorous performance standards. The recognition allows consumers to choose environmentally- responsible firms. More than 2,400 businesses have been certified in our region, close to 3,000 statewide. The Program's approach and reputation make it a model that other jurisdictions throughout the state and nation have emulated, enhancing our Bay Area's reputation for environmental leadership.

In October 2011, Governor Brown signed legislation creating the California Green Business Program, which encompasses the Bay Area and sister programs that are operating around the state.

Current major initiatives include support for Extended Producer Responsibility to shift the expense for safe management of spent hazardous consumer wastes, such as batteries, fluorescent lights, pharmaceuticals, and computers away from local governments and back to manufacturers; and research to develop the small business section within the Bay Area that creates local jobs processing such waste. The Committee will continue to certify more green businesses and advise ABAG's Legislatation and Governmental Organization Committee.

For further information,
contact Miriam Chion at 510-464-7919
or e-mail MiriamC@abag.ca.gov.

SAN FRANCISCO ESTUARY PARTNERSHIP—ONE BAY DELTA ESTUARY

2013 Accomplishments

The San Francisco Estuary Partnership and its cooperating agencies and organizations both initiated, and continued work on a wide array of projects and activities in support of the Partnership's mandate:

To protect, enhance, and restore the San Francisco Bay-Delta Estuary by implementing actions called for in the Comprehensive Conservation and Management Plan.

Diving Bay Area Bird

Highlights include:

- The successful completion of our work with 66 cities in this region providing them with over $4 million and 4,000 trash capture devices to help to make our streams and bay cleaner and healthier for people, fish and wildlife.
- Continuing our $5 million partnership with 7 East Bay cities having secured funds to build green stormwater treatment devices to improve water quality and quality of life along San Pablo Avenue.
- Organizing the highly successful San Francisco Estuary Conference, this year partnering with ABAG and the San Francisco Estuary Institute's Regional Monitoring Program, which was held in Oakland in October with over 800 attending.
- Continuing public outreach efforts with the 21st year of publication of our award-winning Estuary news magazine.

Planned for 2014:

In keeping with this year's ABAG Budget and Work Program theme of "Implementing Plan Bay Area," SFEP and partners will continue to focus efforts on projects that help to restore and protect our natural resources.

Exciting new and ongoing projects include:

- ***GreenPlan Bay Area -- a collaborative effort between San Francisco Estuary Partnership, San Francisco Estuary Institute, and Bay Area municipalities to develop spatial tools which will be used to develop plans that identify the optimal combination of Green Infrastructure - Low Impact Development features for achieving desirable outcomes at the watershed scale.***
- ***Flood Control 2.0 --This timely project will develop a set of innovative approaches for bringing environmental benefits and cost-savings to flood protection infrastructure along the San Francisco Bay shoreline. This work will help transform costly trapped sediment in local flood control channels from a problem into a resource.***
- ***Creek Mouth Assessment --Since the earliest days of human habitation***

SAN FRANCISCO ESTUARY PARTNERSHIP—ONE BAY DELTA ESTUARY

in the San Francisco Bay Area, the mouths of the region's many creeks have been valued for their rich ecology and the abundance of plant and animal species. In 2012, the San Francisco Estuary Partnership and the San Francisco Estuary Institute undertook a comprehensive regional inventory and assessment of creek mouths around the Bay.

- *Understanding the health of the estuary -- The Partnership is beginning a review and update of its major 2011 assessment of the San Francisco Estuary with health indicators and benchmarks that inform the public and policy makers about how we are progressing in our efforts to secure a healthy and vibrant regional environment. A new report is expected to be completed and released at the September 2015 State of the Estuary Conference.*
- *Working with the Regional Water Quality Control Boards (RWQCB-San Francisco Bay and North Coast) and other partners, to complete a stream and wetland protection policy for the two regions.*
- *Working with partners, implement/develop new low impact development concepts to clean urban stormwater; and implement restoration projects in San Francisco and the shoreline and bed of the bay;*
- *Providing technical support services to the Santa Clara Valley Water District, Alameda County Flood Control Program, Caltrans, Marin County, SMART, the Sonoma County Water Agency, and the San Francisco Public Utilities Commission;*
- *Providing technical assistance to the State Water Board managing environmental projects required in lieu of water quality fines by the San Francisco Regional Water Quality Control Board;*

Crop damage by flooding

- *Continuing to support the Bay Delta Science Program by contracting with experts to assist in the scientific research to support delta restoration efforts;*
- *Managing our newly- released Got Ants social media campaign to reduce pesticide use in urban creeks and promote Integrated Pest Management practices.*

Partnership staff, agency and NGO partners, consultants, and contractors also continue to work on over 40 projects directed at improving the health of the estuary: see www.sfestuary.org for details.

SAN FRANCISCO ESTUARY PARTNERSHIP

For further information,
contact Judy Kelly at 510-622-8137
or e-mail jakelly@waterboards.ca.gov

ABAG POWER

ABAG Publicly OWned Energy Resources (ABAG POWER) is a joint powers agency (JPA) formed by ABAG in 1997 to acquire energy on behalf of local governments, as well as provide energy management and telecommunication services.

ABAG POWER currently offers natural gas aggregation to 38 local governments and special districts in the Pacific Gas and Electric (PG&E) service territory. ABAG POWER provides a public sector approach to pooled purchasing, and each public agency is guaranteed a voice in program operations and decisions through its representative to the ABAG POWER Board of Directors and Executive Committee. ABAG and ABAG POWER are also working to expand their sustainability and energy management services to local jurisdictions through the implementation of energy efficiency, renewable energy, and general sustainability programs.

Natural Gas Facility

Gas Aggregation Program

The natural gas purchasing pool has now completed its seventeenth year of operation. ABAG POWER purchases natural gas on behalf of members and arranges for it to be delivered to the PG&E system for distribution. The goal of ABAG POWER's Natural Gas Program is to provide both cost savings and price stability. These goals differ from that of PG&E which is incentivized to provide low cost gas on a near term (monthly) basis. ABAG POWER stabilizes its gas prices by layering in longer term gas purchases, with the alternate objective of diversifying its gas purchase portfolio. The Program uses a continuous three year ahead planning cycle to design its purchasing strategy. Market rates for natural gas have increased modestly during the past year in parallel with the turn-around in the overall economy. Prices are expected to continue edging slowly higher in the near future.

Price volatility remains a significant risk. There are many factors that can cause significant price volatility, including: abnormal weather patterns, increased demand from gas powered electric generators, restrictions in gas transportation capacity and/or imports, the price of oil, regulatory actions, and political instability. In addition, an increased focus on environmental issues may cause regulatory actions that produce increased costs for using petroleum products, including natural gas. ABAG POWER closely monitors these price volatility factors as part of their service and continues to follow regulatory actions that may affect both the natural gas and electrical energy markets.

In Fiscal Year 2014-15 ABAG POWER will:

- ***Continue to provide cost effective natural gas aggregation and delivery services for local governmental agencies. This will include active solicitations among natural gas marketers, and the***

addition of new gas suppliers, as necessary, to continue receiving the most competitive pricing. The program will pursue longer-term fixed price gas products in order to stabilize program costs.

- *The Program will look for additional ways to improve the customer service aspects of the program, in particular with respect to billing and analysis functions.*
- *Although ABAG POWER primarily supplies natural gas to smaller "core" customers, it also implements a "noncore" program to supply larger facilities. Qualified, noncore customers can take advantage of lower gas transportation rates that are not available to PG&E customers. ABAG POWER currently supplies gas to three noncore facilities (City of Santa Rosa, City of Watsonville, and County of San Mateo). We will continue to encourage additional participants in both the core and noncore programs.*

Other ABAG Energy/Sustainability Initiatives

DOE Better Buildings Program. In 2013, ABAG was a subcontractor to LA County as part of the state and national Better Buildings Program coordinated by the Department of Energy (DOE). Four Bay Area agencies (Alameda County, San Francisco, San Jose, Sonoma County) implemented a variety of energy efficiency retrofit projects under this program. The program was completed in May 2013, although some of the individual projects will be continued in modified formats as part of the BayREN program.

The San Francisco Bay Area Regional Energy Network (BayREN). In 2012, ABAG applied for, and received funding ($26.5 million) from the California Public Utilities Commission (CPUC) for the creation and implementation of BayREN. The BayREN will be led by ABAG in collaboration with the nine Bay Area Counties, and is intended to implement effective energy savings programs during calendar years 2013-14 (Please see the separate BayREN section for more details of the programs.)

Electric Vehicles (EV). During the past year ABAG was the lead agency for the EV Corridor grant from the California Energy Commission. This program provided $1.5 million for the installation of EV charging infrastructure in the San Francisco and Monterey Bay Areas.

In addition, ABAG is a principal sponsor of the Bay Area EV Strategic Council which provides coordination with other Bay Area Regional Agencies, as well as regulatory bodies and private industry.

Wind Farm generating electricity

For further information,
contact Jerry Lahr at 510-464-7908 or e-mail
JerryL@abag.ca.gov

THE SAN FRANCISCO BAY AREA REGIONAL ENERGY NETWORK (BayREN)

The San Francisco Bay Area Regional Energy Network (BayREN). ABAG received $26.5 million funding from the California Public Utilities Commission (CPUC) for the creation and implementation of BayREN. BayREN, led by ABAG in collaboration with the nine Bay Area Counties, is intended to implement effective energy savings programs during calendar years 2013-14. The program is expected to save over 11 million kWhs and 600,000 therms.

The four main program elements are:

1. **Single Family Energy Retrofit:**
   The BayREN Single Family Home Upgrade program is designed to reduce energy use in existing single family homes and 2-4 unit residences in the Bay Area. Program goals include improving the environment, helping homeowners save money by saving energy, increasing public awareness of energy efficiency co-benefits like improved comfort and indoor air quality, and stimulating green job growth. BayREN is a partner in the state-wide Energy Upgrade California™ Home Upgrade program.

The program reduces project costs through rebates to homeowners who make energy-efficient home improvements. Eligible improvements include air sealing; duct sealing; attic insulation; high-efficiency furnaces, cooling systems, and water systems; wall insulation, and more. Homeowners can be eligible for rebates from $1,000 to $4,500 based upon the scope of work performed and associated energy savings, plus a $300 home energy assessment rebate with an Advanced Home Upgrade.

The program's Home Upgrade Advisor service offers free direct one-to-one assistance to help homeowners navigate every step of the upgrade process, including selecting a contractor, deciding on an optimal scope of work, and filling out rebate applications.

2. **Multi-family Energy Retrofit**
   The Bay Area Multifamily Building Enhancements program offers free consulting and rebates for energy efficiency in multifamily buildings with 5 or more attached dwelling units. Property owners may earn $750 per dwelling unit for installing energy upgrades. To qualify, upgrade projects must consist of multiple measures, save 10% or more of the whole building's energy usage, and be approved by the program. The program will also train contractors working in multifamily properties about building science and energy efficiency. The program targets serving 9,000 units with the free consulting, and issuing rebates to 5,000 units across the Bay Area.

3. **Energy Efficiency Codes and Standards**
   The BayREN Codes and Standards Program was established to address the role that local building policies, reviews, and inspections play in the energy use of buildings in the region. The Program provides resources and trainings for local planning and building departments to reduce energy consumption in buildings through improved enforcement of energy codes and greater adoption and implementation of green building ordinances. The effort aims not only to create successful local green building programs, but also to ensure that newly constructed buildings fully

incorporate the range of energy efficient measures required by State or local law.

4. **Financing for Energy Efficiency Projects**

   Commercial PACE: In early 2014, BayREN will launch a program designed to match commercial buildings of the highest energy and operational efficiency potential with technical support and a competitive financing option that requires little or no up-front investment. PACE stands for Property Assessed Clean Energy financing, which allows property owners to 1) pay the costs of upgrades as a separate assessment on the building tax roll, and 2) carry the costs as annual maintenance - rather than debt-expenses. The Commercial PACE Program extends to other building improvements - such as water systems and/or renewable energy installations - up to 30% of the total cost of all upgrades. Depending upon the scale and scope of the upgrades, financing may be structured over and up to 25 years.

At launch, the Commercial PACE option will be available in the following counties: Alameda, Marin, Napa, San Francisco, San Mateo, Santa Clara, and Solano.

PAYS®

The BayREN Pay As You Save (PAYS®) pilots are helping municipal water utilities in the Bay Area use a tariff based on-bill repayment program to promote greater adoption of resource efficiency measures. PAYS allows water utility customers to receive water and energy saving measures (such as high efficiency toilets, shower heads, and drought-tolerant landscaping) at no up-front cost and pay for the measures over time through a surcharge on their water bill that is less than their utility cost savings.

Upgraded bathroom can save money and make water usage more efficient

BayREN is working to expand the existing residential Windsor PAYS program to commercial customers, to launch a multifamily PAYS pilot in the City of Hayward, and to develop PAYS concepts for the East Bay Municipal Utilities District and the San Francisco Public Utility Commission.

Multi-Family Capital Advance Program

This program is available for eligible owners of multifamily properties located with the BayREN region with at least 5 units, who undertake upgrade projects with a scope defined by the BayREN Multifamily retrofit program or the PG&E's multifamily program. The property owner is obligated to repay the total principal, and BayREN will receive a pro rata share of each payment. The repaid funds will be available to provide principal capital for additional projects. This model has been successfully implemented by the State of New York under the NYSERDA Multi-Family Home Performance Program, and demonstrates a model that is competitive and attractive to both lenders and multifamily building owners.

BAY AREA Regional Energy Network

For further information, contact Jenny Berg, at 510-464-7947 or e-mail JennyB@abag.ca.gov

ABAG PLAN CORPORATION

ABAG PLAN Corporation provides property, liability and crime insurance coverage to 29 cities and towns in the greater Bay Area under a pooled risk sharing agreement. In addition to PLAN, the SHARP Program (Workers Compensation Shared Risk Pool) provides affordable Workers Compensation coverage to its participating members.

San Bruno Sewer Main Storm Drain

ABAG PLAN has approximately $46 million in total assets and has returned over $22 million in dividends to its members since inception. ABAG PLAN continues to offer members significant premium savings. Through ABAG PLAN, members have at their disposal a wide array of resources including grants, training, best practices guidelines, and specialized consultation. These resources help members maintain or improve the health and safety of their citizens and employees. The PLAN program invests over a million dollars annually in its Risk Management Best Practices Program, which focuses on Loss Control and Safety. ABAG PLAN's Risk Management Grant program helps members supplement their fiscal needs in the area of Risk Management and Loss Prevention. Active participation has enabled PLAN members to better manage their limited financial resources.

Members are actively involved in PLAN governance and Risk Management Best Practices. The success of ABAG PLAN is largely attributable to the active participation of its members. ABAG and its members are working together to share resources and best practices that help members meet the broad array of challenges they face. Efforts are orchestrated to directly improve the lives of those who live within their communities. PLAN has assisted members in the implementation of key loss control measures to reduce claims in public playgrounds, parks, police operations, and claims related to sidewalks, sewers and trees. By focusing on key areas of municipal exposure to loss and by placing emphasis on safety and the benefits of our Risk Management program(s), ABAG PLAN has assisted members in reducing losses.

Park and Recreation Public Baseball Field

ABAG PLAN CORPORATION

ABAG PLAN Priorities – Fiscal Year 2014

In 2014, ABAG PLAN will continue to work with its members providing Risk Management and Loss Control consulting services, as well as, superior Claims Administration services. Our goal is to provide high quality service to PLAN members which will allow them to effectively manage the complex risk they face as municipal enterprises.

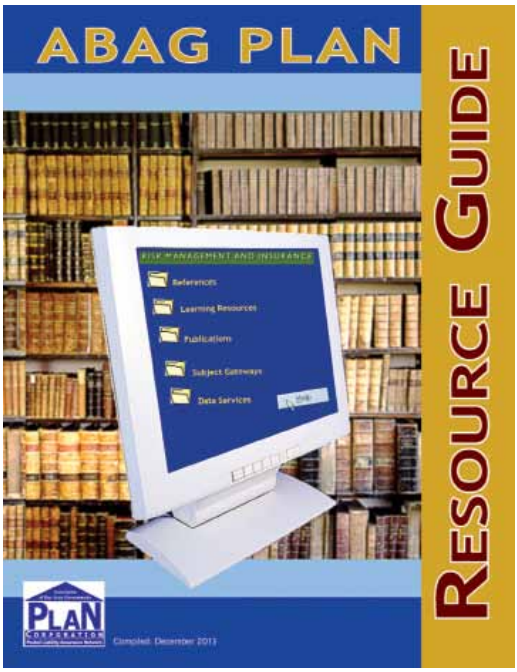
Insurance Program

ABAG PLAN will focus on continuing to provide stable loss funding rates for the Liability Program. Premium stabilization and broadening coverage will be a focus of our Property Program. PLAN will continue to improve claim analytic reports to assist in the analysis of loss performance and aid in the development of appropriate risk management and loss reduction strategies. PLAN's new automated claims reporting platform and deductible billing interface have been fully implemented.

ABAG PLAN will continue to maximize recovery and subrogation opportunities which effectively reduce "net" loss dollars and preserve a significant amount of claim dollars for our members.

Risk Management Program

ABAG PLAN provides a broad range of training focused on the unique needs of our members. We will continue to provide technical training support and training resources to members to enhance their technical skills in Claims and Risk Management. The PLAN grant program will be used to support Risk Management Best Practices and Loss Control programs.



ABAG PLAN Resource Guide

PLAN CORPORATION

CERTIFICATE OF RECOGNITION

Risk Management Best Practices

THE CITY OF BENICIA - WATER TREATMENT PLANT

For developing and training their employees in an electrical safety qualification program that provides protections well beyond the OSHA Lockout and Tag Out requirements

The City has achieved a "best of class" rating on reducing exposure and preventing employee injury with regard to electrical safety.

Jim Hill
ABAG PLAN Risk Manager
Association of Bay Area Governments

ABAG PLAN Best Practices Certificate

Association of Bay Area Governments
PLAN CORPORATION
Pooled Liability Assurance Network

For further information, contact Jim Hill at 510-464-7969 or e-mail JimH@abag.ca.gov

ABAG FINANCIAL SERVICES

ABAG Financial Services has been providing conduit financing to various public and private organizations throughout the state of California since 1978. Its Programs provide convenient, cost saving, and secure means to meet the capital financing needs of public agencies and their nonprofit partners serving the public interest. To date, the Agency has provided over $8 billion in low cost investment capital for projects in more than 240 local jurisdictions. The Agency helps its Members to provide for construction of new hospitals and medical clinics, transit systems, affordable housing, schools, museums, water and wastewater systems, and other Member-owned infrastructure. The Agency takes special focus on assisting in the construction and preservation of affordable housing, providing financing to date for nearly twelve-thousand units in nearly one-hundred affordable apartment communities.

In the 2014-2015 fiscal year, ABAG Financial Services will continue to offer:

- ***Economical funding for developers of affordable multi-family housing, independent schools, hospitals, clinics, and other voluntary healthcare providers through the various programs of the ABAG Finance Authority;***
- ***Tax-Exempt Lease financing through ABAG Credit Pooling and ABAG Leasing, programs providing the lowest available cost source for funding for both major lease secured projects and smaller capital equipment needs; and,***
- ***Continue to offer comprehensive services to meet the land-secured and economic development financing needs of member agencies, which includes assisting with financing mechanisms for Priority Development Areas.***

The Agency will also continue to offer its industry leading pooled financing vehicle for Water and Wastewater Districts. This financing pool provides easy access and low cost funding for the smaller borrowing needs of ABAG Members and special districts in their jurisdictions.

San Jose Senior Center

ABAG Finance Authority for Nonprofit Corporations
A program created by
Association of Bay Area Governments

For further information,
contact Clarke Howatt at 510-464-7932
or e-mail ClarkeH@abag.ca.gov

ABAG TRAINING CENTER

The ABAG Training Center has been an ABAG service program since 1979, created to provide economical alternatives for local government employees to obtain professional

development training. Today, our courses focus on safety training for field workers and first responders. The courses satisfy requirements of the Occupational Safety and Health Administration (OSHA) and the U.S. Department of Transportation (DOT). These courses reach students in the Bay Area and around the world through our web-based identity, www.hazmatschool.com.

The Training Center had another strong Fiscal Year in 2013-14, with more than 7,000 students receiving training. A redesigned website and updated content covering the Globally Harmonized System of Classification and Labeling of Chemicals have positioned the program for the future.

In Fiscal Year 2014-15 ABAG Training Center will:

- ***Introduce a new course focusing on spill response.***
- ***Incorporate additional video presentations into courses.***
- ***Grow revenues to exceed previous years.***
- ***Maintain personalized service and worthwhile training experience for our members and clients.***

HAZMAT School.com

www.hazmatschool.com

For further information,
contact Brian Kirking at 510-464-7996
or e-mail BrianK@abag.ca.gov

LEGISLATIVE ACTIVITIES

During 2013, ABAG's Legislation and Governmental Organization Committee (L&GO) focused on supporting integrated planning and sustainable community implementation. Legislation establishing innovative financing for planning and infrastructure services to assist local government was a priority focus.

More than 37 state bills were reviewed and considered during the 2013 Legislative Session by the L&GO Committee, which is composed of elected officials from throughout the region. Sonoma County Supervisor David Rabbitt served as L&GO chair with Alameda County Supervisor Scott Haggerty as Vice Chair. Nine of the bills tracked and supported by ABAG became law and three were vetoed. The bills passed addressed land use and planning, community development, the San Francisco Bay Restoration Authority, the use of public resources, and restrictions on firearms and large capacity magazines.

Environmental bills supported by ABAG that addressed local agencies hazardous materials clean-up and environmental quality as related to transit oriented infill projects and judicial review streamlining for environmental leadership development projects, also passed and became law. Many important financing mechanism bills that reflected the full range of Committee legislative priorities became inactive or were held in suspense during this first year of the two-year session: from the California Homes and Jobs Act to a wide range of sustainable communities funding strategies.

Committee activities throughout the year included policy briefings, a Legislative Workshop and Reception co-hosted by ABAG, CALCOG and CSAC with MTC support, and face-to-face dialogues with legislators about Bay Area needs and challenges.

In Fiscal Year 2014, the Legislation and Governmental Organization Committee will:

1. ***Continue focus on Plan Bay Area Implementation which includes legislative objectives such as affordable housing funding, housing element reform, and better CEQA/entitlement efficiency. These legislative strategic efforts will also involve pursuing permanent funding for COGs, MPO, and local governments to fulfill Plan Bay Area implementation and funding sources that provide resources and incentives for planning, infrastructure, services to assist local government.***

2. ***Continue to pursue legislation that would lower the 2/3 supermajority vote threshold for infrastructure taxes and bonds statewide and locally.***

Sacramento Legislative Workshop 2013

For further information, contact Kathleen Cha at 510-464-7922 or e-mail KathleenC@abag.ca.gov.

COMMUNICATIONS

The Communications Department in 2013 focused on regional outreach and community engagement strategies in collaboration with our Bay Area cities, towns, and counties to develop and implement Plan Bay Area. Regional conferences, workshops, publications, media, and web outreach helped provide a platform for discussion about Plan Bay Area, sustainable growth, economic resilience, and complete communities.

ABAG's Spring General Assembly, "Planning for People and Places" (April 18th), offered an interactive forum on jobs and housing trends, neighborhood design and placemaking, and sustainable community development, featuring Robert Reich, former US Secretary of Labor and current UC Berkeley Chancellor's Professor of Public Policy. **The Fall Local Government Health and Wellness Forum—Creating Healthy Communities** (September 12th) explored how local governments can create healthy communities and enable healthy living through wellness programs, and community partnerships to enable "Healthy Eating, Active Living."

Engagement strategies included coordinating ABAG's Seventh Annual Growing Smarter Together Awards to recognize the leadership and best practices of Bay Area local governments and agencies. The 2013 award winners were showcased at ABAG's Spring General Assembly in five categories.

The **County of Santa Clara/Planning Department** was acknowledged **for the Santa Clara Habitat Plan**, the largest regional multi-species habitat plan in Northern California with a **Preserving and Protecting the Environment** award. **The City of El Cerrito** received an **Urban Design** award for the El Cerrito Recycling & Environmental Resource Center, an innovative community education facility for residential waste reduction and recycling. **The Public-Private Partnership** award was given to **Stanford University and Santa Clara County** for their milestone planning collaboration to meet the county's green building ordinance using an alternate means and equivalency process. **The City of Dublin** was awarded the **Sharing the Benefits** award for Emerald Vista, a model development exemplifying community revitalization by turning public housing into a new neighborhood while avoiding displacement of past residents. **The Start It Up** award was given to **Santa Clara County's Facilities & Fleet Department** for the County's photovoltaic Project, facilitating the installation of solar photovoltaic systems at eight different county facilities.

Growing Smarter Together Award Winners 2013

COMMUNICATIONS

These best practice efforts of Growing Smarter Together awardees were documented by the Communications Department in a special DVD, currently on view at www.abag.ca.gov/smarter.html, with video highlights of past recipients. Their achievements in planning, community revitalization, and community partnerships and preservation and protection of the environment are featured.

A range of visibility strategies, developed and implemented by the Communications Group, included media outreach on PLAN Bay Area Workshops, the Bay Trail Project achievements (Bay Trail Trekker and New Bay Trail Maps), and the Estuary Partnership and their 11th Biennial Conference *20/20 Vision—Past Reflections, Future Directions*. Meeting coordination, marketing, outreach, project management and administration for Energy programs (Energy Upgrade Marketing and Outreach and support for BayREN), and Legislative Roundtable and Reception were facilitated. Multi-agency coordinating team support was also provided for development of One Bay Area Website and Plan Bay Area outreach materials.

Updates on ABAG initiatives, programs and services, especially the development of Plan Bay Area and regional research, were consistently provided through print and online publications such as *Service Matters* and *Risk Matters*, with the ABAG Website news section featuring the latest agency trends and events. Media coverage included articles and TV and radio interviews on regional perspectives on jobs-housing-economy, earthquake/hazard mitigation, and regional resiliency, with op-eds on Plan Bay Area developed and placed in the Mercury News, Contra Costa Times, Fairfield Daily Republic, Marin Independent Journal, Livermore Independent, and articles in San Francisco Chronicle and Business Times. Outreach support via press releases and media interviews (radio and television) on SCS, Plan Bay Area, risk management, Bay Trail trekking and Water Trail was provided to local communities, elected officials and business leaders. Timely communications were disseminated through extensive online news alerts providing links to conference proceedings, best practice case studies and briefings, and presentation audio archives.

ABAG Spring General Assembly Keynote Speaker, Robert Reich Former U.S. Secretary of Labor and UC Berkeley Chancellor's Professor of Public Policy

In Fiscal Year 2014-2015 the Communications Group will:

- ***Implement Plan Bay Area outreach and public engagement strategies to move forward local government land use priorities like Priority Development Areas.***
- ***Further outreach to ABAG delegates including fellow local government officials and staff to facilitate better use of ABAG programs and services and collaborate with communities to implement land use and transportation priorities.***
- ***Facilitate increased access to ABAG programs, projects, initiatives and resources, through comprehensive update of website and use of social media.***

For further information, contact Kathleen Cha at 510-464-7922 or e-mail KathleenC@abag.ca.gov.

FISCAL MANAGEMENT SERVICES

ABAG continues to offer fiscal management services to Bay Area public purpose entities and region-wide grant programs. In addition to ABAG itself, we provide financial services to ABAG PLAN Corporation, ABAG Comp Shared Risk Pool, ABAG Finance Authority for Nonprofit Corporations, ABAG Publicly Owned Energy Resources, and the San Francisco Bay Area Water Emergency Transit Authority. These services include accounting, financial reports, cash management, investments, debt issuance, grants management, and other related financial support services. Over the last year, several grants furthering sustainability have been awarded and required substantial fiscal oversight including grants for location and installation of electric vehicle (EV) charging stations, and for the promotion and incentivizing the evaluation of energy efficiency of homes and the installation of enhancements such as insulation, double-paned windows and solar panels. The complexity in managing the fiscal side of these projects, especially those under the American Recovery and Reinvestment Act of 2009 (ARRA federal grants), manifested itself in five Single Audits. In spite of this increased scrutiny, the Federal government granting agencies and our external auditors continue to provide an unqualified (positive) opinion as to our fiscal accountability and have reported no fiscal deficiencies. This continuing clean record places ABAG and its related entities in a preferred position by demonstrating its capacity to manage large grants, thereby facilitating applications to obtain additional funding for ongoing energy transformation, land use sustainability planning, promotion of infrastructure for electric vehicles, and environmental programs.

Significant entities currently receiving fiscal management services

Agency	Type of Business	Assets ($ millions) 6/30/13	Year Services Started
ABAG PLAN Corporation	General, property, public officials liability insurance	$44.44	1986
ABAG Comp Shared Risk Pool	Workers comp insurance	$3.97	1989
ABAG Finance Authority for Nonprofit Corporations	Conduit debt insurance for public entities	$4.54	1990
ABAG Publicly Owned Energy Resources	Natural gas aggregation pool	$3.18	1997
San Francisco Bay Area Water Emergency Transit Authority	Development of water transit	$247.90	2000

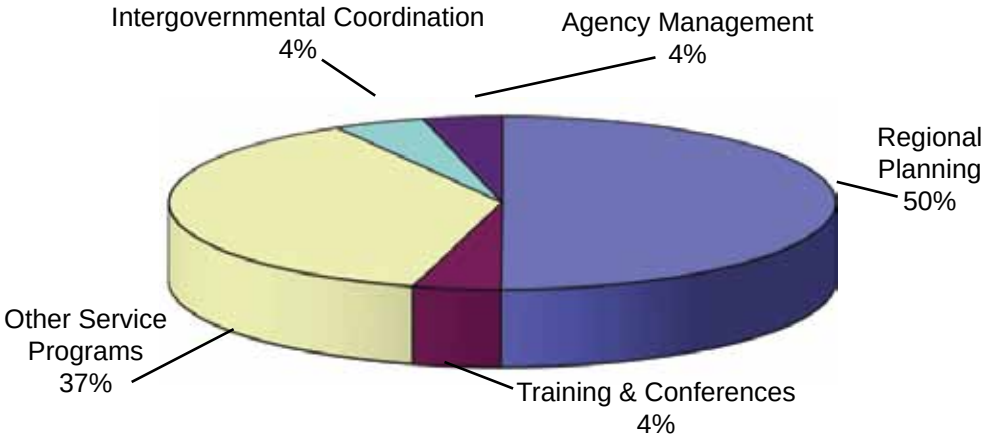
In Fiscal Year 2014-2015

- ***Review and update, in collaboration with Information Technology, business continuation and disaster recovery plans for ABAG services. While documenting the plans, will identify the necessary resources and implement the plans, including such items as off-site operation sites, enabling staff to work from remote locations, and critical supply caches for special check stock and other items.***
- ***Continue to provide error-free grants fiscal management services with the incorporation of best practices and additional automation tools to improve the timely and efficient provision of services.***
- ***To initiate regularly scheduled, monthly meetings with our significant entities to review service levels with the manager of each to discuss service enhancements to better serve them, for example reporting timelines, formatting of reports, and resolving coding issues.***

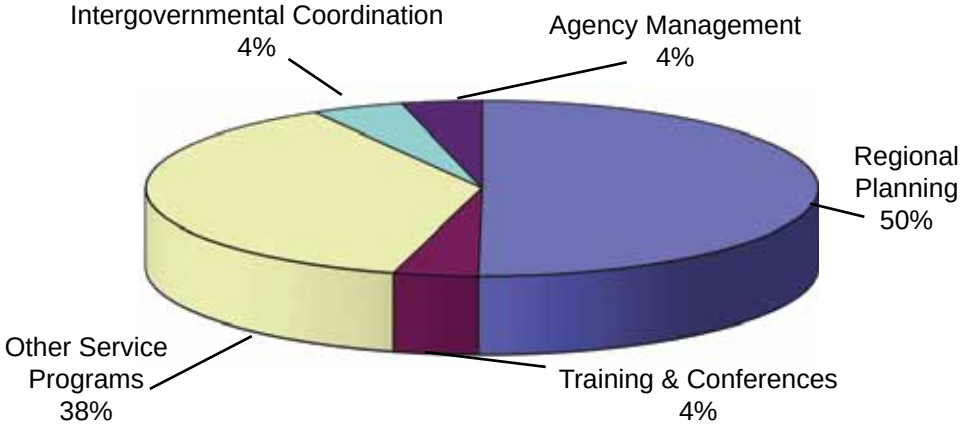
For further information,
contact Herbert Pike at 510-464-7902
or e-mail HerbertP@abag.ca.gov

SUMMARY OF REVENUES AND EXPENSES BY PROGRAM GROUP

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov



Revenues by Program Group	
Regional Planning	11,775,000
Training & Conferences	800,000
Other Service Programs	9,363,700
Intergovernmental Coordination	860,000
Agency Management	866,061
Total	**23,664,761**



Expenditures by Program Group	
Regional Planning	11,775,000
Training & Conferences	800,000
Other Service Programs	9,363,700
Intergovernmental Coordination	860,000
Agency Management	816,061
Total	**23,614,761**

SUMMARY OF REVENUES BY FUNDING SOURCE AND EXPENSES BY CATEGORY

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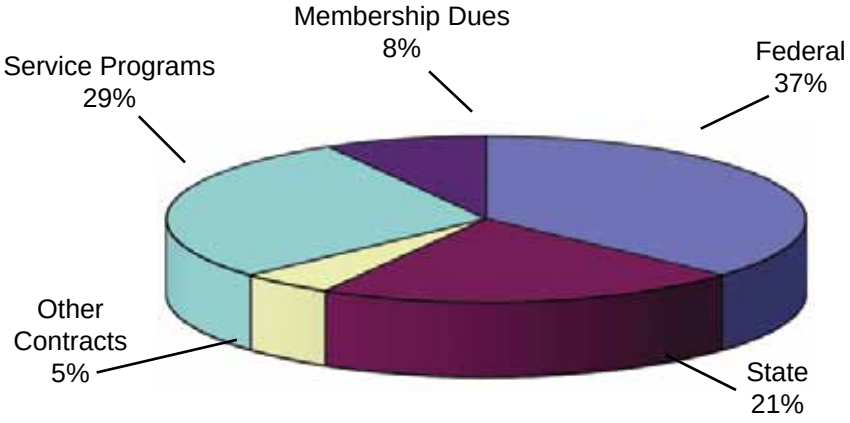
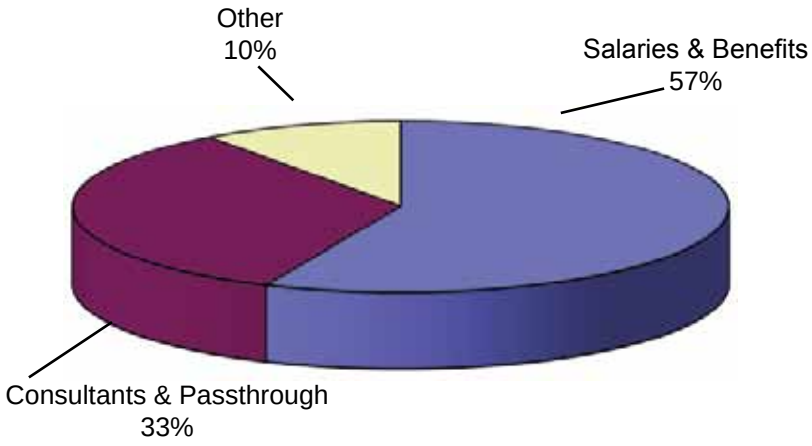


Revenues by Funding Source	
Federal	5,865,000
State	8,145,000
Other Contracts	1,871,200
Service Programs	5,962,500
Membership Dues	1,821,061
Total	**23,664,761**



Expenses by Category	
Salaries & Benefits	12,882,088
Consultants & Passthrough	8,500,000
Other	2,232,673
Total	**23,614,761**

PROPOSED OPERATING BUDGET

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

ABAG Proposed Operating Budget Revenues and Expenses

	FY 11-12 Actual	FY 12-13 Actual	FY 13-14 Adopted	FY 14-15 Proposed
REVENUES				
Federal	16,619,320	8,649,178	7,835,000	5,865,000
State	4,870,445	8,302,123	7,425,000	8,145,000
Other Contracts	1,923,557	2,414,496	1,571,061	1,871,200
Service Programs	5,208,293	5,243,778	5,854,000	5,962,500
Membership Dues	1,729,750	1,724,725	1,774,102	1,821,061
TOTAL REVENUES	**30,351,365**	**26,334,300**	**24,459,163**	**23,664,761**
EXPENSES				
Salaries and Benefits	11,580,246	11,545,644	13,334,163	12,882,088
Consultant Services	13,671,920	4,902,504	5,000,000	4,500,000
Passthrough	3,025,126	7,427,674	4,000,000	4,000,000
Equipment and Supplies	157,476	145,337	225,000	180,000
Outside Printing	79,877	84,192	100,000	100,000
Conference and meeting	265,785	189,585	300,000	275,000
Depreciation	198,851	184,066	190,000	180,000
Interest	60,632	61,256	75,000	65,000
Building Maintenance	235,633	224,400	275,000	260,000
Utilities	81,188	104,239	95,000	115,000
Insurance	140,888	151,101	160,000	170,000
Postage	42,623	54,049	50,000	60,000
Telephone	55,086	59,840	60,000	64,000
Committee (per diem)	85,000	97,950	90,000	100,000
Other	538,810	625,944	455,000	663,673
TOTAL EXPENSES	**30,219,141**	**25,857,781**	**24,409,163**	**23,614,761**
Net Surplus/(Deficit)	132,224	476,519	50,000	50,000

PROPOSED REVENUES BY FUNDING SOURCES

For further information, contact Herbert Pike at 510-464-7902 or e-mail HerbertP@abag.ca.gov

REVENUES	FY 11-12 Actual	FY 12-13 Actual	FY 13-14 Adopted	FY 14-15 Proposed
FEDERAL REVENUES				
EPA - Environmental Programs	2,121,286	1,916,302	3,320,000	3,150,000
MTC - FTA	230,019	228,630	250,000	260,000
MTC - FHWA	1,285,597	1,227,074	1,200,000	1,230,000
MTC - STP Exchange	871,257	877,814	900,000	925,000
MTC - HUD Grant	0	45,421	50,000	50,000
U.S. Geological Survey	95,849	288,214	65,000	100,00
U.S. Fish & Wildlife Services	39,446	13,369	0	0
(1) FEMA	0	0	50,000	50,000
(2) ARRA	11,695,884	3,826,880	0	0
New Energy Grants - Federal	0		2,000,000	0
U.S. Dept. of Interior	153,669	149,795	0	100,000
U.S. Dept. of Homeland Security	126,313	60,308	0	0
Army Corps of Engineers	0	15,371	0	0
Subtotal	**16,619,320**	**8,649,178**	**7,835,000**	**5,865,000**
STATE REVENUES				
MTC - TDA	100,802	860,874	1,200,000	1,230,000
MTC - Bay Trail	232,529	289,575	250,000	300,000
Bay Trail RDP	1,517,952	842,371	250,000	250,000
CA Dept. of Fish & Game	99,978	218,010	0	50,000
Cal Trans	236,393	418,522	400,000	400,000
RWQCB 120.434	891,488	3,520,354	1,000,000	500,000
California Resources Agency	215,969	128,730	500,000	150,000
CA Dept. of Conservations (Prop. 84)	1,012,961	329,771	500,000	300,000
CA Energy Commission	197,688	273,448	3,000,000	2,000,000
CA Dept. of Water Resources	315,620	612,865	325,000	400,000
CA Dept. of Boats & Waterways	13,311	27,864	0	15,000
CA Dept. of Parks & Recreation	35,754	114,721	0	50,000
CA Public Utilities Commission	0	665,018	0	2,500,000
Subtotal	**4,870,445**	**8,302,123**	**7,425,000**	**8,145,000**
OTHER CONTRACTS				
BALANCE Foundation	21,104	12,171	25,000	25,000
Haz Waste MOU Committee	60,024	56,462	120,000	60,000
MTC	448,449	453,445	450,000	475,000
Santa Clara--SFEP	123,016	149,833	125,000	150,000
Fiscal Agent Services (WETA)	82,476	84,142	100,000	100,000
Alameda County SFEP	122,077	139,902	135,000	140,000
Coastal Conservancy	202,648	250,300	75,000	350,000
Admin. Civil Liability/Northbay Outreach	78,900	38,117	50,000	40,000
PG&E - Energy Efficiency	233,564	682,307	150,000	150,000
SFPUC - Estuary	74,560	110,836	75,000	100,000
Friends of the Estuary	430	303	30,000	5,000
Silicon Valley Community Foundation	9,080	0	15,000	10,000
Reformulated Gasoline Settlement Fund	247,794	180,898	0	0
STARS Deferred Com Program	1,200	1,200	1,200	1,200
Other Local Match/FEMA grants	0	0	15,000	15,000
City & County of San Francisco	183,875	0	200,000	50,000
Consortium of Public Agencies	4,195	127,674	4,861	50,000
East Bay Municipal Utility District	165	72,179	0	50,000
County of Marin	0	33,581	0	50,000
Sonoma County Water District	0	21,146	0	50,000
Subtotal	**1,893,557**	**2,414,496**	**1,571,061**	**1,871,200**
SERVICE PROGRAMS				
Data Center	87,833	42,833	75,000	60,000
Publications	13,003	9,328	20,000	10,000
Training	523,718	557,091	600,000	600,000
Financial Services	1,263,741	1,181,719	1,500,000	1,500,000
Workers' Compensation	98,307	134,587	110,000	140,000
ABAG PLAN Corp	2,757,784	2,542,923	2,900,000	2,900,000
Bay Trail Nonprofit	5,539	693	10,000	50,000
Web Hosting	4,230	2,640	4,000	2,500
POWER Purchasing Pool Fees	314,941	338,998	400,000	400,000
Conference Services	113,244	135,068	200,000	200,000
Other 55,953	297,898	35,000	100,000	
Subtotal	**5,238,293**	**5,243,778**	**5,854,000**	**5,962,500**
MEMBERSHIP DUES				
ABAG Dues (local and cooperating)	1,729,750	1,724,725	1,774,102	1,821,061
Total Revenues	**30,351,365**	**26,334,300**	**24,459,163**	**23,664,761**

(1) FEMA - Federal Emergency Management Agency
(2) ARRA - American Recovery and Reinvestment Act

PROPOSED REVENUES AND EXPENSES BY PROGRAM

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EXPENSES BY PROGRAM AREA		REVENUE SOURCES						General Fund Equity
	Total Expenses	Federal Contracts	State Contracts	Other Contracts	Services Programs	Member-ship Dues	Total Revenues	
REGIONAL PLANNING								
Planning & Research	3,917,523	2,453,466	1,329,057	135,000			3,917,523	0
Bay Trail	1,737,560	467,560	750,000	450,000	50,000	20,000	1,737,560	0
SF Estuary	5,549,917	2,743,974	1,920,943	825,000		60,000	5,549,917	0
Earthquake Mitigation	400,000	200,000	145,000	40,000		15,000	400,000	0
	120,000			120,000			120,000	0
Other Planning	50,000			50,000			50,000	0
Subtotal	11,775,000	5,865,000	4,145,000	1,620,000	50,000	95,000	11,775,000	0
TRAINING & CONFERENCES								
Training Center	600,000				600,000		600,000	0
Conference Services	200,000				200,000		200,000	0
Subtotal	800,000	0	0	0	800,000	0	800,000	0
Web Hosting	2,500				2,500		2,500	0
Power Purchasing Pool	400,000				400,000		400,000	0
Energy Programs	4,250,000		4,000,000	150,000	100,000		4,250,000	0
Data Center/Publications	70,000				70,000		70,000	0
Financial Services	1,500,000				1,500,000		1,500,000	0
ABAG PLAN Corp.	2,900,000				2,900,000		2,900,000	0
Workers' Compensation	140,000				140,000		140,000	0
Fiscal Agent Services	101,200			101,200			101,200	0
Subtotal	9,363,700	0	4,000,000	251,200	5,112,500	0	9,363,700	0
INTERGOV. COORDINATION								
Communications Group	770,000					770,000	770,000	0
Legislation	90,000					90,000	90,000	0
Subtotal	860,000	0	0	0	0	860,000	860,000	0
AGENCY MANAGEMENT	816,061					866,061	866,061	50,000
Total	23,614,761	5,865,000	8,145,000	1,871,200	5,962,500	1,821,061	23,664,761	50,000

PROPOSED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $683 for FY 13-14 to $698 for FY 14-15 in accordance with average annual CPI increase of 2.20 percent.

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JURISDICTION	Population 1/1/2013	Approved FY 13-14 Dues	Proposed FY 14-15 Dues
COUNTY OF ALAMEDA	1,548,681	$141,736	$146,015
Alameda	75,126	$13,919	$14,310
Albany	18,430	$4,019	$4,097
Berkeley	115,716	$19,991	$20,538
Dublin	49,890	$9,126	$9,899
Emeryville	10,269	$2,524	$2,592
Fremont	219,926	$31,454	$32,080
Hayward	148,756	$23,774	$24,493
Livermore	83,325	$15,246	$15,743
Newark	43,342	$8,450	$8,692
Oakland	399,326	$46,358	$47,462
Piedmont	10,889	$2,633	$2,706
Pleasanton	71,871	$13,343	$13,741
San Leandro	86,666	$15,870	$16,327
Union City	71,329	$13,236	$13,647
COUNTY OF CONTRA COSTA	1,074,702	$102,553	$105,373
Antioch	105,117	$18,704	$19,269
Brentwood	53,278	$10,146	$10,493
Clayton	11,093	$2,667	$2,744
Concord	123,812	$20,973	$21,507
Danville	42,720	$8,344	$8,577
El Cerrito	23,910	$4,973	$5,108
Hercules	24,403	$5,063	$5,199
Lafayette	24,312	$5,043	$5,182
Martinez	36,578	$7,220	$7,444
Moraga	16,238	$3,598	$3,693
Oakley	37,252	$7,276	$7,569
Orinda	17,925	$3,899	$4,004
Pinole	18,664	$4,032	$4,140
Pittsburg	65,339	$12,220	$12,600
Pleasant Hill	33,633	$6,718	$6,901
Richmond	105,562	$18,827	$19,322
San Pablo	29,266	$5,935	$6,096
San Ramon	76,154	$13,874	$14,490
Walnut Creek	65,684	$12,311	$12,660
COUNTY OF MARIN	254,007	$34,566	$35,002
Belvedere	2,086	$1,060	$1,083
Fairfax	7,499	$2,040	$2,081
Larkspur	12,021	$2,859	$2,915
Mill Valley	14,147	$3,241	$3,307
Novato	52,554	$10,125	$10,366
Ross	2,446	$1,124	$1,149
San Anselmo	12,431	$2,933	$2,991
San Rafael	58,182	$11,126	$11,350
Sausalito	7,116	$1,971	$2,010
Tiburon	9,031	$2,318	$2,364

PROPOSED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $683 for FY 13-14 to $698 for FY 14-15 in accordance with average annual CPI increase of 2.20 percent.

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JURISDICTION	Population 1/1/2013	Approved FY 13-14 Dues	Proposed FY 14-15 Dues
COUNTY OF NAPA	138,383	$22,736	$23,251
American Canyon	19,862	$4,258	$4,361
Calistoga	5,194	$1,621	$1,656
Napa	77,881	$14,460	$14,792
St. Helena	5,854	$1,743	$1,778
Yountville	2,983	$1,224	$1,248
COUNTY AND CITY OF SAN FRANCISCO			
County	825,111	$81,361	$83,972
City	825,111	$81,361	$83,972
COUNTY OF SAN MATEO	735,678	$74,389	$76,303
Atherton	6,893	$1,926	$1,969
Belmont	26,316	$5,397	$5,552
Brisbane	4,379	$1,467	$1,506
Burlingame	29,426	$5,936	$6,125
Colma	1,458	$1,006	$967
Daly City	103,347	$18,558	$19,057
East Palo Alto	28,675	$5,820	$5,987
Foster City	31,120	$6,258	$6,438
Half Moon Bay	11,581	$2,754	$2,834
Hillsborough	11,115	$2,669	$2,748
Menlo Park	32,679	$6,550	$6,725
Millbrae	22,228	$4,666	$4,798
Pacifica	37,948	$7,479	$7,697
Portola Valley	4,448	$1,479	$1,518
Redwood City	79,074	$14,535	$15,000
San Bruno	42,828	$8,344	$8,597
San Carlos	28,931	$5,866	$6,034
San Mateo	99,061	$17,964	$18,492
So. San Francisco	65,127	$12,152	$12,563
Woodside	5,441	$1,655	$1,702
COUNTY OF SANTA CLARA	1,842,254	$165,593	$171,188
Campbell	40,404	$7,880	$8,150
Cupertino	59,620	$11,249	$11,601
Gilroy	51,544	$9,733	$10,190
Los Altos	29,792	$5,999	$6,193
Los Altos Hills	8,264	$2,132	$2,222
Los Gatos	30,247	$6,071	$6,277
Milpitas	67,894	$12,607	$13,047
Monte Sereno	3,420	$1,292	$1,329
Morgan Hill	40,079	$7,744	$8,090
Mountain View	76,260	$14,027	$14,508
Palo Alto	66,368	$12,364	$12,780
San Jose	984,299	$94,687	$97,622
Santa Clara	120,284	$20,458	$21,084
Saratoga	30,706	$6,162	$6,361
Sunnyvale	145,973	$23,280	$24,160

PROPOSED ABAG MEMBERSHIP DUES

Assessments include increase in membership fee from $683 for FY 13-14 to $698 for FY 14-15 in accordance with average annual CPI increase of 2.20 percent.

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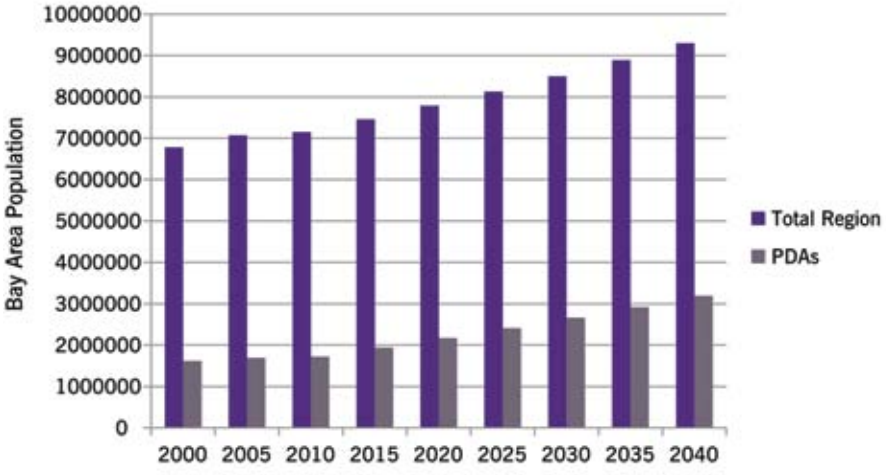
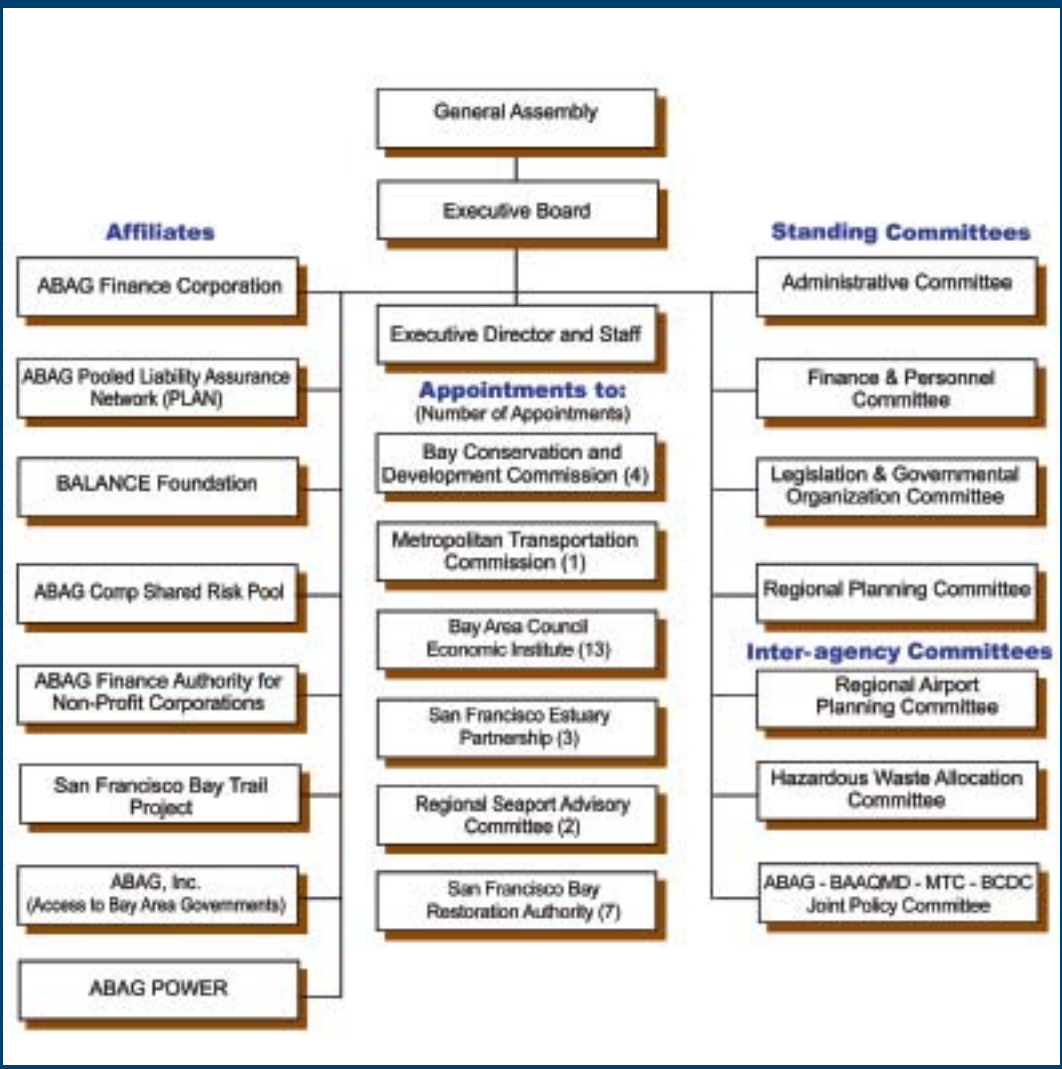
JURISDICTION	Population 1/1/2013	Approved FY 13-14 Dues	Proposed FY 14-15 Dues
COUNTY OF SOLANO	418,387	$47,906	$49,097
Benicia	27,163	$5,541	$5,708
Dixon	18,449	$3,982	$4,101
Fairfield	108,207	$19,002	$19,639
Rio Vista	7,599	$2,022	$2,100
Suisun City	28,234	$5,732	$5,905
Vacaville	92,677	$16,903	$17,377
Vallejo	117,112	$20,120	$20,705
COUNTY OF SONOMA	490,423	$54,049	$55,274
Cloverdale	8,669	$2,240	$2,297
Cotati	7,310	$1,996	$2,046
Healdsburg	11,509	$2,748	$2,821
Petaluma	58,804	$11,102	$11,458
Rohnert Park	41,034	$8,054	$8,266
Santa Rosa	170,093	$26,319	$27,048
Sebastopol	7,445	$2,019	$2,071
Sonoma	10,731	$2,608	$2,677
Windsor	27,132	$5,556	$5,702
Totals	**7,327,626**	**$1,764,231**	**$1,816,061**
DUES PER CAPITA RATES			
First 50,000		0.1804648	0.1844350
Next 50,000		0.1709667	0.1747279
Next 100,000		0.1171438	0.1197210

** Dues are up 2.9 percent from the prior year because CA Dept. of Finance population projections reflect an increase of 78,063 (1.1 percent) from the prior year in addition to the CPI increase.*



Region and PDA Projected Population Levels

ABAG ORGANIZATIONAL STRUCTURE



ABAG AFFILIATED ENTITIES

Name	Year Started	Purpose	Assets ($000's) 6/30/13	Revenues ($000's) FY 11/13	No. of Members	Board of Directors	Legal Structure
ABAG Finance Corporation	1985	Serve as a lessor in debt financings for ABAG members and other jurisdictions.	40	0	N/A	ABAG F&PC	501(c)(4)
ABAG Pooled Liability Assurance Network Corporation (ABAG PLAN Corporation)	1986	Provide general liability, property and public officials' errors and omissions insurance coverage to member cities in the pool; also, provide loss prevention programs, claims administration, police training and other risk management services.	44,444	8,039	29	Separate	501(c)(4)
BALANCE Foundation (Bay Area Leaders Addressing the Challenge of the Economy and the Environment)	1987	Raise funds to study and provide a forum for regional issues. Serve as advocate for programs to promote economic development and protect the environment.	391	349	N/A	ABAG Pres, Vice Pres, and one other director	501(c)(3)
ABAG Comp Shared Risk Pool (SHARP)	1989	Provide workers' compensation insurance coverage to member jurisdictions in the pool; provide claims administration services.	3,973	598	5	Separate	JPA
ABAG Finance Authority for Non-profit Corporations	1990	Serve as conduit issuer of debt financings for non-profit and other organizations.	4,544	1,334	71	Separate	JPA
San Francisco Bay Trail Project	1990	Develop and maintain regional Bay Trail around the San Francisco Bay.	138	58	N/A	Separate	501(c)(3)
ABAG, Inc. (Access to Bay Area Governments)	1994	Promote efficiency in governments by improving intergovernmental coordination and cooperation and citizen access through education, training and computer networks.	0	557	N/A	ABAG F&PC	501(c)(3)
ABAG POWER	1997	Purchase natural gas and electricity (electricity currently suspended) on behalf of local governments and special districts in Northern California.	3,183	6,425	38	Separate	JPA
San Francisco Bay Restoration Authority	2008	The San Francisco Bay Restoration Authority (Authority) is a new regional government agency charged with raising and allocating resources for the restoration, enhancement, protection, and enjoyment of wetlands and wildlife habitat in the San Francisco Bay and along its shoreline. The Authority was created by the California legislature in 2008 with the enactment of AB 2954 (Lieber).	0	0	7	ABAG	Regional Entity

NOTES

ABAG Officers

Councilmember, City of Clayton
Julie Pierce
President

Supervisor, County of Sonoma
David Rabbitt
Vice President

Supervisor, County of Napa
Mark Luce
Immediate Past President

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Executive Director

Brad Paul
Deputy Executive Director

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ABAG Photo Files • Clipparttoday.com

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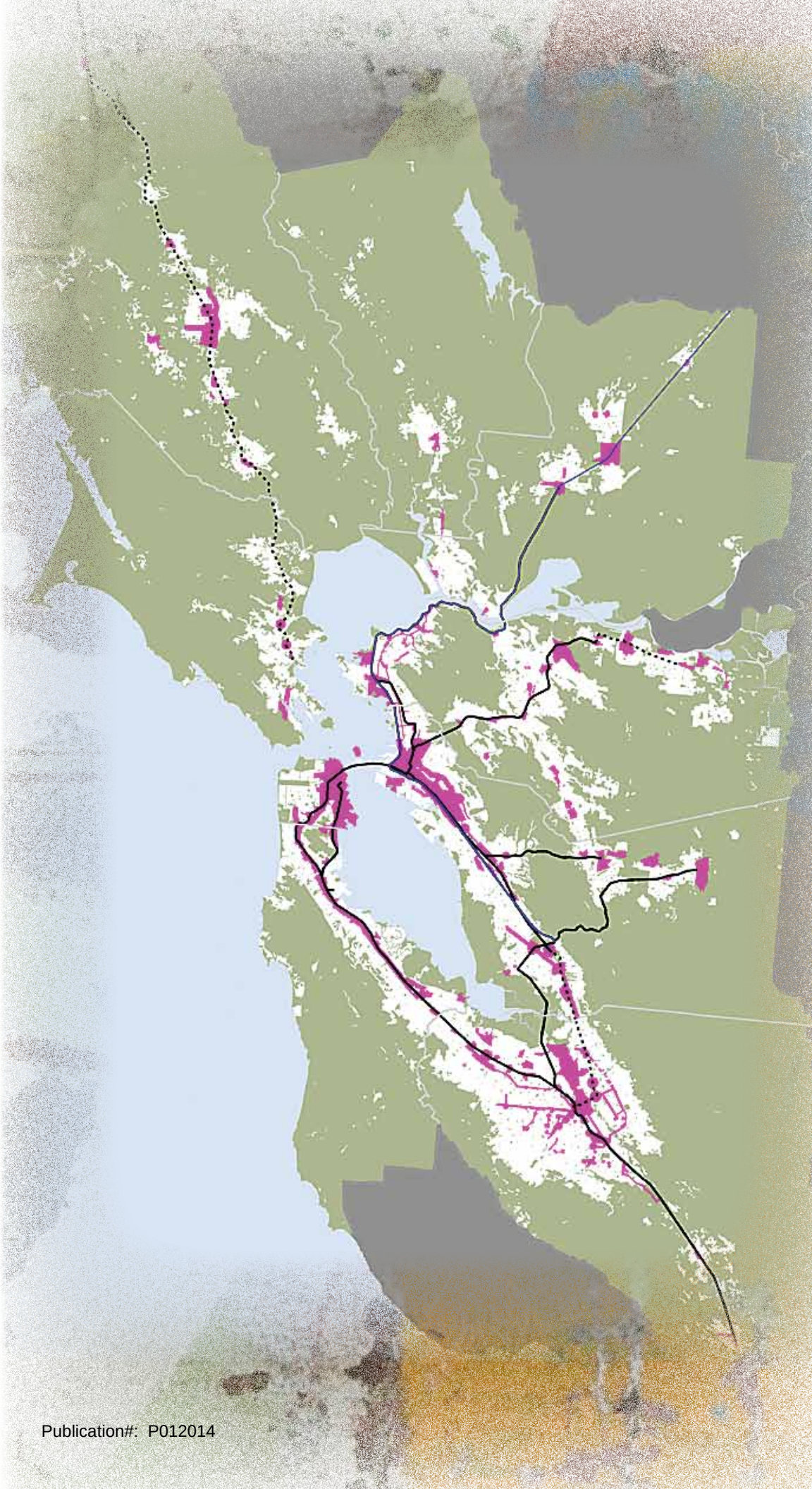
Mission Statement

ABAG is committed to enhancing the quality of life in the San Francisco Bay Area by leading the region in advocacy, collaboration, and excellence in planning, research, and member services.



Publication#: P012014